

INDEX

- Abbas, Mahmoud, 80–81
ADA. *See* Applied Decision Analysis (ADA)
Ahmadinejad, Mahmoud, 72–73
Al-Menai, Shadi, 92
al-Rantissi, Abdel Aziz, 77
Al Zawahiri, Ayman, 67
Applied Decision Analysis (ADA), 2–5, 3–4, 10, 17, 62, 77, 78, 104, 109, 110, 146, 179, 180–181
Arab League, 66–67, 85–86
Arab League Summit, telegram to, 36–38
Arab Spring, 10, 12, 22, 57, 81
Arms sales to Egypt, 29–30
Assad, Bashar, 57–59
Assad regime, 85–86
 in Syria, 26–29
Assad's forces, 71
Aziz, Tariq, 161
- Behavior of strategic leaders, 148
Bomb ISIS targets, 32–34
Britain, to intervene in Syria, 71
British
 liberation of Tibet from, 120
 patronage, Tibet under, 119–120
Bush, George W., 14–15
Byzantine Empire, 61
- Cairo Agreement (May 2011), 78–79, 80–88
Cairo Declaration, 80
Chemical scud attacks, 175
Chiang Kai-shek, 114–115, 122
- China
 conduct naval exercises with, 41–43
 Cultural Revolution in, 132
 military action, 120–121
 military superpower, 111–112
 nuclear program, 124
Civil War, in Syria, 26–27, 58–59, 62
Clinton, Bill (President), 21, 22
Clinton, Hilary, 65
Cold War, 106, 116
Communist
 activity in India and Pakistani forces, 126
 in East Germany, 13
 in North Vietnam, 129
 revolution, 19
Conflict Records Research Center (CRRC), 151
Conventional scud attack, 174
CRRC. *See* Conflict Records Research Center (CRRC)
Crusader, leadership style, 148
Cuban Missile Crisis, 125–126
Cybernetic theory of decision, 2
- Dalai Lama, 114–115, 119–122
Decision
 cybernetic theory of, 2
 dimensions, Vladimir Putin, 18–22
Decision-maker, 4, 11

- Decision-making, 2, 148
 code of particular leaders, 180
 inclinations, 181
 model, poliheuristic, 104
 in national security, 179–180
 proclivities, 181
 rational and cognitive schools of, 180
 Vladimir Putin, 10, 16–17
- Decision-matrix, 3, 180
 identification, 4
- Decision-rule, 171–172
 determination of, 4
- East Germany, Communists in, 13
- EBA rule. *See* Elimination by aspect (EBA) rule
- Egypt
 arms sales to, 29–30
 reconciliation agreement, 83–84
- Elimination by aspect (EBA) rule, 65, 66, 71, 158, 159, 161
- Enlai, Zhou, 134–135
- Erdogan, Recep Tayyip, 55, 56
 analysis dimensions and weight, 63
 cognitive complexity, 60
 contacting regional parties and players (November 2012), 72–74
 decision calculus match the poliheuristic decision model, 56
 decision-making, 61
 decision rules, 65
 decision to support democratic reforms, 64
 decision to threaten economic sanctions, 67, 68
 economic coercion (November 2011), 65–66
 moderate military response, 71, 72
 outbreak of violence (March 2011), 63–65
 personality and leadership style, 59–61
 threatens Syria by imposing a no-fly zone (2012), 66–69
 threatens to invoke the self-defense clause in NATO treaty, 69–70
 Turkish foreign policy, 57–58
 implications, 59–61
- Eurasian Union of Former Soviet States, 22
- Fattah el-Sisi, Abdel, 29
- Foreign policy, 10, 15, 16–17
 and security, 10
 Turkish, 57–58
- “Friends of Syria” international conference, 69
- Gaddafi, 57–58, 65–66
- Gaza Strip
 eradicate within, 93
 operation protective edge in, 88, 90
- Gorbachev’s revolution, in Russia, 13
- “Gulf of Tonkin” incident of 1964, 129
- Gulf War, 149, 154, 160
- Hamas, 77, 79–99
 charter, 79
 legitimacy, 83
 new policy document (May 2017), 95–99
- Hamas-controlled Gaza, 79
- Hermann, Margaret, 146, 148
 Leadership Trait Analysis (LTA), 59–60
- Hitler, 115
- Ho Chi Minh, 114–115, 128–130
- Hussein, Saddam, 145–146
 applied decision analysis, 154–171
 Arab world and, 158–159
 decision rule, 163–164, 167–168, 171–172
 decision to go to war with Iran, 155–164
 economy, 160

- Iran and, 161
 - Israel and, 160
 - leadership style, 147
 - crusader, 148
 - opportunist, 148
 - pragmatic, 148
 - strategist, 148
 - military dimension, 158
 - personality, 150–154
 - political dimension, 156–158
 - Scud attacks against Israel, 168–171
 - United States and, 159–160
- India
- communist activity in Indian forces, 126
 - military action against, 127
- Indochina War, 128–129
- “Informal tunnel economy”, 92
- Intelligence analysis, 180, 181
- Intelligence center against ISIS
- with Iran, 30–31, 32
 - with Iraq, 30–31, 32
 - with Syria, 30–31, 32
- International relations, 2, 179
- Iran
- funds in 2011, 84–88
 - intelligence center against ISIS with, 30–31, 32
 - Saddam decision to go to war with, 155–164
 - selling aircraft and satellite equipment to, 25–26
 - supply of S-300 air defense systems to, 22–24
- Iran-Iraq War, 152–153, 154, 158
- Iraq, intelligence center against ISIS with, 30–31, 32
- Iron Dome system, 89
- ISIS
- bomb targets belonging to, 32–34
 - intelligence center against, 30–31, 32
 - military action against, 34–36
- Islamic Resistance Movement, 79
- Israel
- for operation “Protective Edge”, 39–41
 - policymakers in, 100
 - Saddam Scud attacks against, 168–171
 - Scud attack on, 160
 - terrorist attacks against, 79
- Israeli-Palestinian conflict, 37, 77–78
- “Jabhat al-Nusra” organization, 67
- Jordan, nuclear power plants agreement, 43–45
- Kim Il Sung, 114, 116
- Kissinger, Henry, 106
- Korea, communist struggle in, 117
- Korean War, 110, 114, 116–118, 122
- send aid, weapons, and money to support, 117, 122
- Kuwait, 164–168
- Leadership style, 147–150
- crusader, 148
 - opportunist, 148
 - pragmatic, 148
 - strategist, 148
- Leadership Trait Analysis (LTA), Hermann, 59–60
- Lexicographic (LEX) rule, 127–128, 158, 159–160, 161–162
- Maoism, 111, 112
- Mao Zedong, 103
- attack the Taiwanese Islands (1954), 122
 - decision code, 104, 106
 - decision making, 104, 109, 110
 - decision-rule analysis, 117–118, 121, 124, 127–128, 130, 134
 - dimensions of decisions, 111–115
 - first international dimension, 113–114

- foreign policy and security
 - decisions, 135
- ideological dimension, 112
- incorporation of Tibet into China
 - in 1951, 118–119
- Korean War (1950),
 - 116–118
- military dimension,
 - 111–112
- non-compensatory dimensions, 104
- personality traits, 107–109
- personal political dimension, 113
- second international dimension,
 - 114
- Sino-Indian War (1962),
 - 125–126
- Sino-Soviet Border in 1969,
 - 131–132
- Mashal, Khaled, 77–99
 - applied decision rules, 99
 - Cairo Agreement (May 2011),
 - 80–88
 - ceasefire in operation protective
 - edge (August 2014), 90
 - decision matrix for permitting
 - limited cooperation with
 - Wilayat Sinai, 94
 - financial future of the
 - movement, 86
 - non-trivial decision, 81
- Mazen, Abu, 99
- Mecca Agreement (2007), 80
- Medvedev, Dmitry, 15
- Military action
 - against India, 127
 - against ISIS on ground,
 - 34–36
- Military assistance
 - to Assad regime in Syria,
 - 26–29
- Military policy
 - toward India, 126
- Muslim Brotherhood, 81, 98
- Muslim rebels, 10
- National security
 - decision-making in, 179–180
 - interactions, 181
 - policy, 179, 180
- NATO, 14–15
 - threatens to invoke the self-defense
 - clause in, 69–70
- Nehru, Jawaharlal, 125, 126,
 - 127–128
- Netanyahu, Binyamin, 83
- Net-assessment, 181
- Nixon's national security, 106
- Non-condemnation of Israel
 - in UN for operation Protective
 - Edge (2014), 39–41
- North Vietnam, Communists in, 129
- Nuclear power plants agreement,
 - 43–45
- Obama, Barack, 41
- Opportunist leadership style, 148
- Oslo Accords, 78–79, 80
- Ottoman Empire, 61
- Pakistani forces, communist activity
 - in, 126
- Palestinians
 - Authority's legitimacy, 78–79
 - criticism and make demands of, 37
 - send a letter supporting the, 37
 - territories, 78
- PLO, 80–81
- Policymakers, in Israel, 100
- Poliheuristic decision-making model,
 - 104
- Poliheuristic decision model, 56
- Poliheuristic parsimonious model, 180
- Poliheuristic rule, 66, 127–128
- Poliheuristic theory, 2, 6, 61, 74, 79,
 - 84, 88, 91, 99, 148, 158,
 - 159, 161
- Pragmatic leadership style, 148
- Prevailing theory, 2
- Public-Political dimension,
 - 83–84

- Putin, Vladimir, 10, 12–16, 72–73
 active military assistance to Assad
 regime in Syria, 26–29
 acts of terrorism, 14
 arms sales to Egypt, 29–30
 behavior, 14
 bomb targets belonging to ISIS,
 32–34
 conduct naval exercises with China
 in Mediterranean Sea,
 41–43
 decision code of, 11–12
 decision dimensions, 18–22
 decision-making, 10, 16–17, 18
 decision process, 18
 decision rule analysis, 22–45
 economic dimension, 19
 ideological dimension, 20–21
 intelligence center against ISIS
 with Iran, Iraq, and Syrian
 government, 30–31, 32
 international dimension,
 21–22
 military action against ISIS on
 ground, 34–36
 non-compensatory dimension, 45
 non-condemnation of Israel in UN
 for operation protective
 edge in 2014, 39–41
 nuclear power plants agreement,
 43–45
 political dimension, 18–19
 pyramid of power, 14, 15
 Saudi Arabia for sale of weapons,
 nuclear reactors, and an
 end to conflict in Syria,
 38–39
 security dimension, 19–20
 selling aircraft and satellite
 equipment to Iran,
 25–26
 send a telegram to Arab League
 Summit, 36–38
 supply of S-300 air defense systems
 to Iran, 22–24
- Rational actor model, 2
 Rational choice, 24, 26
Reaction to political constraints, 147
 Revolution, Communist, 19
 Russia
 economy improvement, 19
 elections in 2012, 18–19
 foreign policy and security, 10
 Gorbachev's revolution in, 13
 intervention in Syria, 26–27
 military intervention in Syria,
 34–35
 national security, 19–20
 societal situation, 10
 strenuous activity, 27
- S-300 air defense systems to Iran,
 22–24
 Salafi-Jihadism, 92
 Sana'a Declaration 2008, 80
 Saudi Arabia
 for sale of weapons, nuclear
 reactors, and an end to
 conflict in Syria, 38–39
- Scud attacks
 chemical, 175
 conventional, 174
 against Israel, 168–171
- Self-confidence, 147
 Selling aircraft and satellite equipment
 to Iran, 25–26
- Sino-Indian War (1962), 114,
 125–126, 131
 Sino-Soviet Border in 1969, 131–132
 Soviet forces, 132
 Soviet intelligence service, 13
 Soviet Union
 ambitious operation against, 134
 border conflicts, 133
 border tensions, 133
 campaign against, 133
 historic conflict, 132–133
- Special Republican Guard, 154
 Stalin, 104–105, 113–114, 115,
 116–117, 118, 120

Strategic leaders, behavior of, 148

Strategist leadership style, 148

Syria

active military assistance,
26–29

aiding and non-action in events
occurring in, 27–28

Assad regime in, 26–29

Britain to intervene in, 71, 72

civil war in, 26–27, 58–59, 62

intelligence center against ISIS
with, 30–31, 32

riots in, 55–56

Russian intervention in, 26–27

Russia's military intervention in,
34–35

Saudi Arabia for sale of weapons,
nuclear reactors, and an
end to conflict in,
38–39

threatens, by imposing a no-fly
zone (2012), 66–69

United States to intervene in, 71

UN to act against, 69–70

Syrian forces, 59

Syrian war, 81–83

Taiwan

bomb the islands surrounding, 123

conduct diplomatic efforts to
annex, 123

publicly threaten to occupy
Taiwan, 123

Taiwanese Islands (1954), attacks, 122

Taliban attacks, against US in 9/11,
22

Tibet

under British patronage, 119–120
defense, 119

liberation of Tibet from British,
120

military action, 121

quiet liberation of, 119

Trump, Donald, 95–96

Turkish foreign policy, 57–58
implications for, 59–61

United Nations

to act against Syria, 69–70

Security Council, 22–23, 66–67

United States, to intervene in Syria,
71, 72

USSR, 106, 113–114, 123–124, 127,
130

Vietnam War, 110, 115, 128–129,
130, 174

World War II, 13, 116

Yassin, Sheikh Ahmed, 77, 79

Yeltsin, Boris, 14

Yusuf al-Qaradawi, Sheikh, 86

Zionist Project, 96