



EMERALD POINTS

INTEGRATED CARE

Reflections on Change in
Health Services

AXEL KAEHNE



INTEGRATED CARE

This page intentionally left blank

INTEGRATED CARE

Reflections on Change in Health Services

BY

AXEL KAEHNE

Edge Hill University, UK



United Kingdom – North America – Japan – India
Malaysia – China

Emerald Publishing Limited
Howard House, Wagon Lane, Bingley BD16 1WA, UK

First edition 2022

Copyright © 2022 Axel Kaehne.
Published under an exclusive license by Emerald Publishing Limited

Reprints and permissions service
Contact: permissions@emeraldinsight.com

No part of this book may be reproduced, stored in a retrieval system, transmitted in any form or by any means electronic, mechanical, photocopying, recording or otherwise without either the prior written permission of the publisher or a licence permitting restricted copying issued in the UK by The Copyright Licensing Agency and in the USA by The Copyright Clearance Center. No responsibility is accepted for the accuracy of information contained in the text, illustrations or advertisements. The opinions expressed in these chapters are not necessarily those of the Author or the publisher.

British Library Cataloguing in Publication Data
A catalogue record for this book is available from the British Library

ISBN: 978-1-80117-979-9 (Print)
ISBN: 978-1-80117-978-2 (Online)
ISBN: 978-1-80117-980-5 (Epub)



ISOQAR certified
Management System,
awarded to Emerald
for adherence to
Environmental
standard
ISO 14001:2004.

Certificate Number 1985
ISO 14001



INVESTOR IN PEOPLE

Für meinen Bruder, Steffen Kähne.

This page intentionally left blank

CONTENTS

<i>About the Author</i>	ix
Chapter 1 Introduction – Why Integrated Care Is So Hard to Achieve	1
Chapter 2 The Future of Integrated Care	7
Chapter 3 How Organisation Theory May Help Us Understand Integrated Care	13
Chapter 4 Integrating Care as Organisational Design	19
Chapter 5 Complexity in Integration Studies	31
Chapter 6 Care Integration as a Liminal Moment	45
Chapter 7 Tacit Assumptions in Care Integration	57
Chapter 8 The Politics of Integrating Services	63
Chapter 9 Is Integration a Science or a Craft?	81
Chapter 10 Reconciling the Practice, Research and Reality of Integrated Care	95
Chapter 11 Integrated Care as a Research Paradigm	109
Chapter 12 Patient-centred Care and Integration	125
<i>Index</i>	139

This page intentionally left blank

ABOUT THE AUTHOR

Axel Kaehne was born in Berlin (Germany) and educated at both the Free University and Humboldt University. After relocating to the UK, he completed his PhD in Political Science at the University of Wales in 2004. In 2005, he took up the position of Research Fellow at the School of Medicine, Cardiff University. He was appointed Reader (Associate Professor) in Health Service Research at the Medical School, Edge Hill University in 2016 and is currently the Editor-in-Chief of the *Journal of Integrated Care*. He is a Visiting Professor at the Department of Health and Social Management at the University of Eastern Finland, Kuopio and currently President of the European Health Management Association (Brussels).