

## LIST OF TABLES AND FIGURES

### TABLES – PART A

|                   |   |     |
|-------------------|---|-----|
| <i>Table 3.1</i>  | A Framework of Financial Accountability in Victoria                                   | 51  |
| <i>Table 3.2</i>  | Sequence of Implementation of Victorian Financial Management Reform Program 1993–1998 | 56  |
| <i>Table 6.1</i>  | AOBB Definitions  | 94  |
| <i>Table 7.1</i>  | Standard Problems of Policy Evaluation  | 107 |
| <i>Table 7.2</i>  | Assessing Public Management Reforms: Possible Criteria                                | 118 |
| <i>Table 9.1</i>  | Contrasting CE and Board Accountability for Outputs                                   | 149 |
| <i>Table 15.1</i> | Alternative Structures According To Transaction Cost Economics                        | 261 |
| <i>Table 16.1</i> | New Zealand’s Economic Performance 1988–1998  | 286 |

### FIGURES – PART A

|                    |  |     |
|--------------------|--|-----|
| <i>Figure 6.1</i>  | Functional Model of the Budget Process         | 93  |
| <i>Figure 13.1</i> | Citizen-HPO interaction over RHPOs             | 223 |
| <i>Figure 15.1</i> | Structure and Performance Management Processes | 266 |
| <i>Figure 16.1</i> | Model for Analysis of I.T. Policy Environment  | 281 |